

**ARTICLES OF ORGANIZATION**

**OF**

**BLUE STAR STRATEGIES, LLC**

Pursuant to Title 29, Chapter 10 of the District of Columbia Code (the D.C. Limited Liability Company Act of 1994, as amended (the "Act")), the organizer named below hereby submits the following Articles of Organization:

**FIRST:** The name of the limited liability company is "Blue Star Strategies, LLC" (the "Company").

**SECOND:** The effective date of these Articles of Organization shall be upon filing with the District of Columbia Department of Consumer and Regulatory Affairs.

**THIRD:** The period of duration of the Company shall be perpetual.

**FOURTH:** The purposes for which the Company is formed are to engage in any or all lawful activities for which limited liability companies may now or hereafter be organized under the Act.

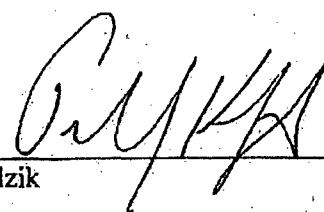
**FIFTH:** The street address of the Company's registered office in the District of Columbia and the name of the Company's registered agent at that address are Peter J. Kadzik, c/o Dickstein Shapiro LLP, 1825 Eye Street, NW, Washington, DC 20006.

**SIXTH:** The Company's principal place of business shall be located at 818 17th Street, NW, Suite 800, Washington, DC 20006.

**SEVENTH:** The number of organizers of the Company is one, whose name and address are:

Peter J. Kadzik  
1825 Eye Street, NW  
Washington, DC 20006

Executed on: June 9, 2009.

  
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Peter J. Kadzik  
Organizer

DSMDB-2624879v02



## CERTIFICATE

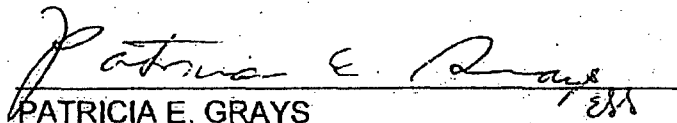
**THIS IS TO CERTIFY** that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF ORGANIZATION** is hereby issued to:

**BLUE STAR STRATEGIES, LLC**

**IN WITNESS WHEREOF I** have hereunto set my hand and caused the seal of this office to be affixed as of the **17th** day of **June**, **2009**.

LINDA K. ARGO  
Director

Business and Professional Licensing Administration

  
PATRICIA E. GRAYS

Superintendent of Corporations  
Corporations Division

Adrian M. Fenty  
Mayor